# 2017 Results Presentation 6<sup>th</sup> March 2018

# ABENGOA

# **Forward Looking Statements**

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# 2017 Highlights

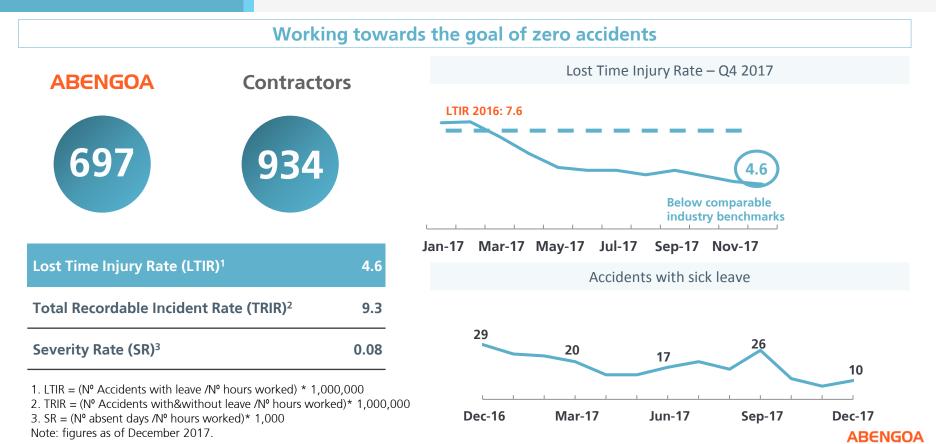
# Highlights of the period

Abengoa completes a critical year with the recovery of business activity and an overall increase in profitability

- Continued improvements of Health and Safety indicators with a Lost Time Injury Rate (LTIR) of 4.6 (7.6 in 2016)
- Revenues reached €1.5 billion, in line with the previous year
- EBITDA of €127 million registered in the year, €179 million if adjusted for non-recurring items
- €1.4 billion in new contracts in 2017. Engineering and construction backlog stands at €1.4 billion
- Successful resolution of the various insolvency proceedings in the US, Brazil and Mexico
- Ongoing conversations with challengers of the Spanish restructuring
- Conditions precedent for the sale of 25% stake in Atlantica Yield have been fulfilled, closing expected in the coming days
- AAGES already set up and active in project business development

### Commitment to Health & Safety

697 and 934 days without fatal accidents among Abengoa personnel and its subcontractors' personnel, respectively



# Financial Review

## Key Consolidated Figures

Improvement of operating profitability. Net result driven by the one-off positive impact of the financial restructuring

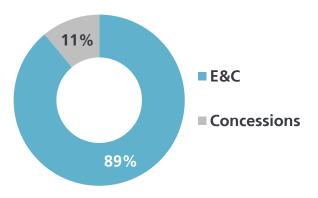
(€ million) Revenues EBITDA EBITDA margin EBIT Net Income	FY 2017 1,480 127 9% (278) 4,278	FY 2016 1,510 (241) (16)% (2,142) (7,629)	Y-o-Y Change (2)% n.a n.a 87% n.a	Financial	<ul> <li>Revenues of €1.5 billion, in line 2016. Increase in project execution in Middle East and South America</li> <li>EBITDA of €127 million, €179 million if adjusted for non-recurring restructuring costs</li> <li>Operating profit of €(278) million mainly due to asset impairments</li> <li>Net Income of €4.3 billion determined by non-recurring financial result from the restructuring</li> <li>Financial debt of €5.5<sup>(1)</sup> billion to be further reduced by the proceeds of the sale of Atlantica Yield</li> </ul>
	FY 2017	FY 2016	Y-o-Y Change		<ul> <li>Bookings of ~€1.4 billion and total project backlog of €1.4 billion</li> </ul>
Financial Debt	5,475	12,258	(55)%	Business	<ul> <li>Next milestones: sale of 16.5% stake in Atlantica</li> </ul>
Backlog	1,424	2,698	(43)%		Yield and A3T

(1) Out of which,  $\notin 1.7$  billion correspond to companies that are held for sale.

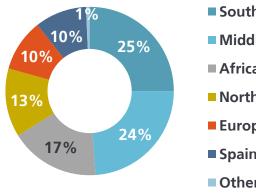
#### Revenues

Revenues in line with 2016, approximately 90% from engineering & construction

# **Revenue by Segment**



# **Revenue by Geography**



South America
Middle East
Africa
North America
Europe (ex Spain)
Spain
Others

# > Main projects in execution

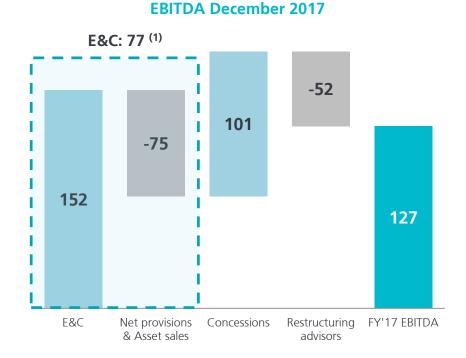
- Waad Al Shamal (Saudi Arabia)
- Xina (South Africa)
- (\*) Network Rail (UK)
  - O&M Solar Plants (Spain)

- The second secon
  - Centro Morelos (Mexico)
- A3T (Mexico)
- Punta Rieles (Uruguay)

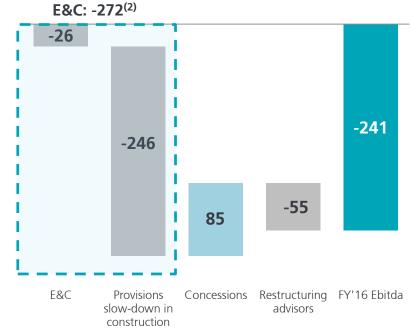
## **EBITDA Bridge**

Excluding one-off restructuring costs, EBITDA would have reached €179 million, a significant improvement with respect to €(186) million in 2016

Figures in € million



# (1) Reported E&C EBITDA of €25 million includes the cost of restructuring advisors for €(52) million.



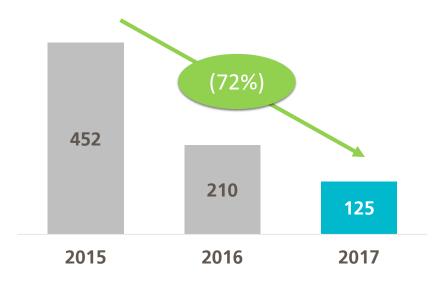
(2) Reported E&C EBITDA of €(327) million includes the cost of restructuring advisors for €(55) million.
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EBITDA December 2016

## Reductions in Overhead Costs

Significant reduction in overhead costs since 2015, in line with the Viability Plan presented during the Restructuring Process

# **Overhead Costs (€m)**



# **Main Drivers**

- Lighter structure: slimming down
   business model
- Increased operational efficiencies
- Sale of assets and non-core business activities
- Reduction in staff, over 60% since mid-2015

## **Balance Sheet Snapshot**

## Overview of main changes in balance sheet items

Figures in €M	FY 2017	FY 2016
Property, Plant & Equipment	400	652
Associates& Financial Investments	75	888
Non-current assets	851	2,155
Customers & Other receivables	965	1,327
Cash & Equivalents & Financial Investment	391	428
Assets Held for Sale	4,088	5,904
Current assets	5,519	7,759 🕥
Total Assets	6,369	9,914
Financial Debt (corporate & project)	1,622	280
Non-current liabilities	2,260	579
Trade & other payables	1,893	2,654
Financial Debt (corporate & project)	2,129	9,041
Liabilities Held for Sale	2,344	3,885
Current liabilities	6,517	16,115
Equity	(2,408)	(6,780)
Total Shareholders' Equity & Liabilities	6,369	9,914

 Investments in associates decreased by reclassification of AY as held for sale

- Current Financial Investments include A3T funds in escrow
- Financial debt reduced as a result of the financial restructuring
- Assets / liabilities held for sale:
  - Increased by the re-classification of AY
  - Reduced by asset sales (Bioenergy Europe and USA, Norte III) and asset impairments (mainly Zapotillo)
- Ongoing negotiation with suppliers
- Improvement in shareholders' equity as a result of the financial restructuring

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Note: overview of key balance sheet items, for the full consolidated balance sheet please refer to the annual accounts

## **Financial Debt Structure**

# Financial debt to be further reduced in the short term with the sale of Atlantica Yield

# Financial Debt as of December 31, 2017<sup>(1)</sup> (€ million)



- Short term debt includes ca. €1.3 billion of New Money, to be repaid with proceeds from the sale of Atlantica Yield and the A3T project
  - ~\$510 million of debt will be re-paid before the end of Q1 2018, as a result of the sale of 25% stake in Atlantica Yield
- Abengoa currently manages approximately €800 million of total outstanding bonding lines that support its commercial activity
- In addition, Abengoa's liabilities include approximately
   €1.7 billion of financial debt corresponding to companies classified as held for sale (mainly transmission lines and bioenergy in Brazil)

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Capex in new projects and operating cash flow funded mostly through new financing and divestments

#### Sources & Uses as of December 31, 2017 (€ million) Total Sources: €293m Total Uses: €(293)m 96 (152) Operating CF: €(141)m 133 (82) (23) 64 (57) (8) 29 Cash Financing **Divestments** Capex Profit adj. WC Net financial AY dividend Tax & Noninterests other monetary

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# **E&C Bookings**

# Abengoa has been awarded in 2017 new projects for a total value of ~€1.4 billion

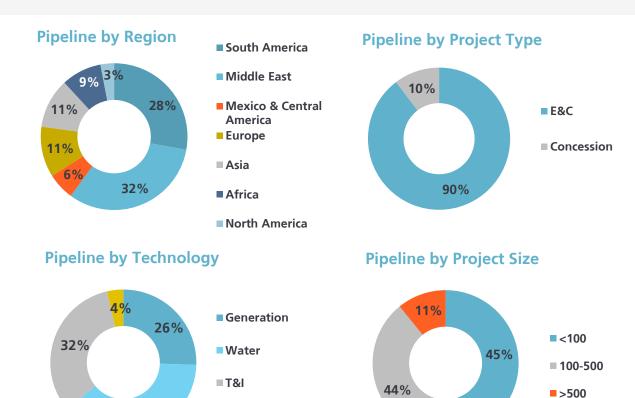
### Main projects awarded in 2017

$\wedge$	character un		water
	Shuaiba III	Saudi Arabia	<ul> <li>250,000 m3/day desalination plant for the supply of potable quality water</li> </ul>
()	Water sanitation	Uruguay	<ul> <li>Several water sanitation and supply projects in Aceguá, Ciudad de la Costa and Montevideo</li> </ul>
	Salalah	Oman	<ul> <li>114.000 m3/day desalination plant in consortium with Fisia Italimpianti</li> </ul>
	Soussa	Tunisia	<ul> <li>50.000 m3/day desalination plant with option to double capacity</li> </ul>
<b>A</b>	Network Rail	UK	<ul> <li>5-year contract for the electrification and maintenance of 250 km of railway line in southern England</li> </ul>
K)	Los Changos - Kimal	Chile	Construction of 140 Km high voltage transmission line and two sub-stations
$\boxtimes$	InterAndes	Chile	<ul> <li>345 kV electricity transmission line and construction of new substation in the Jujuy province</li> </ul>
	Fulcrum	USA	<ul> <li>10 mgal/year aviation fuel plant from municipal solid waste in USA</li> </ul>
V)	Luneng	China	<ul> <li>Engineering and technology provider for CSP</li> </ul>
	Lieja Hospital	Belgium	<ul> <li>Mechanical installations for the new building: air-conditioning, ventilation, building management system, and associated electrical installations</li> </ul>

## E&C Commercial Opportunities

# Abengoa will leverage on its pipeline to continue building up its project backlog

- Abengoa currently has a pipeline of identified projects that amounts to €36 billion <sup>(1)</sup>
- Identified projects in line with the new strategic guidelines:
  - Majority of third-party EPC projects
  - Increasing weighting of smaller projects



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Services

38%

# Update on agreement with Algonquin

Closing of the sale of 25% stake in Atlantica Yield and AAGES actively pursuing growth opportunities





# Sale of 25% stake

- **Conditions precedent fulfilled.** Closing expected in the coming days
- Price of \$24.25 per share <sup>(1)</sup>
  - Upside of up to additional \$0.60 per share through earn-out structure
- Pre-payment of approximately \$510 million of NM1 before end of March

# **AAGES Joint Venture**

- Dedicated team of 15 people, to become fully staffed over the next 2 months
- Already submitted an offer for a transmission line in Peru
- Working on proposals for public tenders expected in Q2 and Q3 of 2018
- Pipeline of identified opportunities for approximately \$5.0bn in Latin America, Spain, France and UK

(1) Gross price paid by Algonquin. Net proceeds are subject to certain deductions.

## Update on Asset Disposal Plan

# Significant progress on the completion of A3T and other asset disposals

### Other Assets pledged to the new financing

#### Cogeneration Mexico ("A3T")

- Completion expected by Q4 2018
- 50% of the total capacity under signed PPA agreements
  - Additional contracts in negotiation for aprox. 2.1x the remaining capacity
- \$91 million will be available shortly, in order to continue progress in construction

Bioenergy USA	1G & 2G bioethanol	$\checkmark$		
Bioenergy Europe	1G bioethanol	$\checkmark$		
AB San Roque	Biodiesel	$\checkmark$		
Accra	60,000 m3/day in Ghana <sup>(1)</sup>	$\checkmark$		
Brazil T&D	3,532 Km in operation sold to TPG	$\checkmark$		
Norte III	924 MW combined cycle in Mexico	$\checkmark$		
Bioenergy Brazil	1G bioethanol			
Khi	50 MW CSP – tower in South Africa			
Xina	100 MW – trough in South Africa			
SPP1	150 MW hybrid CC+CSP in Algeria			
Tenés	200,000 m3/day in Algeria			
Chennai	100,000 m3/day in India			
Brazil T&D	6,218 Km under construction in Brazil			
Hospital Manaus	300-bed hospital in Brazil			
Real Estate	Various assets			

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### Conclusion

During 2017 Abengoa has achieved several milestones towards the consolidation of its turnaround



Recovery of business activity, with approximately €1.4 billion of new projects awarded

Return to profitability, with EBITDA of €127 million registered in the year, compared to losses of €241 million in 2017

 Adjusted for non-recurring restructuring advisors' costs of €52 million, EBITDA would have reached €179 million

Significant streamlining of the corporate structure, with a reduction of overhead costs of over 70% since mid-2015

Continued progress on the asset disposal plan. Over the past 12 months Abengoa has announced the sale of several assets, the European bioenergy assets, Norte III combined cycle and 25% of Atlantica Yield, among others

Conditions precedent for the closing of the sale of 25% stake in Atlantica Yield have been fulfilled

- AAGES up and running and actively pursuing projects





# Financial Debt: Maturity Profile

# Post restructuring financial debt with improved maturity profile

Figures in € million	FY 2017	Maturity
Corporate Financial Debt <sup>(1)</sup>		
New Money 1	1,073	2021 <sup>(2)</sup>
New Money 2	221	2021 <sup>(2)</sup>
Old Money	1,414	2022 / 2023
Loan - Centro Tecnológico Palmas Altas	77	2018. Secured debt under negotiation with financial entities
Abengoa Mexico Bonds (Cebures)	102	To be repaid over 15 quarters as per Abengoa Mexico's restructuring agreement
Overdue confirming	38	Short term
Guarantees	104	Short term
Derivatives	35	Short term
Other corporate debt	580	381 million short-term, 199 million long-term
Total Corporate Financial Debt	3,644	
Project Finance	108	97 million in 2018, 11 million long-term
Debt from companies held for sale	1,723	Short term
Total Financial Debt	5,475	

(1) New Money 1, New Money 2, Old Money accounted for at fair value, the rest of the debt at amortized cost.

(2) Accounted for as short-term debt as expectation is to repay during 2018.

		Revenues			EBITDA	
(Figures in € million)	FY 2017	FY 2016	$\Delta$ %	FY 2017	FY 2016	$\Delta$ %
Engineering and Construction						
Engineering and Construction	1,317	1,367	(4)%	77 (1)	(272) (1)	128%
Total	1,317	1,367	(4)%	77	(272)	128%
Concession-type Infrastructure						
Solar	60	37	62%	44	21	110%
Water	47	59	(20)%	31	41	(24)%
Cogeneration and other	56	47	19%	27	24	13%
Total	163	143	14%	102	86	19%
One off restructuring expenses (advisors)				(52)	(55)	(5)%
Total	1,480	1,510	(2)%	127	(241)	153%

(1) Reported E&C EBITDA includes the cost of restructuring advisors.

# Consolidated Cash Flow

	Figures in €million	FY 2017	FY 2016
	Profit for the period from continuing operations	4,580	(4,263)
	Non-monetary adjustments & others	(4,662)	4,010
Onenting	Profit for the period adjusted by non monetary adjustments	(82)	(253)
Operating Activities	Working capital	(23)	(65)
Activities	Net interests & tax paid	(82)	(67)
	Discontinued operations	45	58
	A. Cash generated from operations	(141)	(328)
	Total capex invested	(161)	(241)
Investing	Other net investments	68	558
Activities	Discontinued operations	36	(312)
	B. Cash used in investing activities	(57)	5
	Other disposals & repayments	122	(9)
Financing	Discontinued operations	11	224
Activities	C. Net cash from financing activities	133	215
	Net Increase / (Decrease) of cash & equivalents	(64)	(107)
	Cash beginning of the year	278	681
	Translation differences, discontinued operations	(18)	(296)
	Cash end of the year	196	278



### Review of 2017

During 2017 significant milestones have been achieved for the viability of Abengoa

•	Sale of EuropeanCombioenergy business to11 piTrilantic EuropeChap	roceedings in Missouri	Sale of Norte III Project in Mexico to Macquarie Capital and Techint Ingeniería	December 13 <sup>th</sup> Sale of transmission lines in operation in Brazil to TPG	1
	•	• 2017	•	201	8
•	March 31 <sup>st</sup> Completion of financial restructuring - Financial debt reduction through write-off and capitalization Focus of business activities to third-party EPC, reducing risk Reduction of overheads Improvement of Corporate Governance	August 22 <sup>nd</sup> • Approval of restructuring plan by creditors of Abengoa Concessoes Brass Holding, Abengoa Construçao y Abengoa Greenfield Brasil Holding	<ul> <li>Agreement with</li> </ul>	January 23 <sup>rd</sup> • Finalization of the insolvency proceedings of Abengoa Mexico	March 5 <sup>th</sup> Conditions precedent for the sale of 25% stake in Atlantica Yield completed

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