

Innovative Technology Solutions for Sustainability



ABENGOA

Understanding the Value in Concessions

Analyst & Investor Day

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May 2012





Our Portfolio of Concessions today



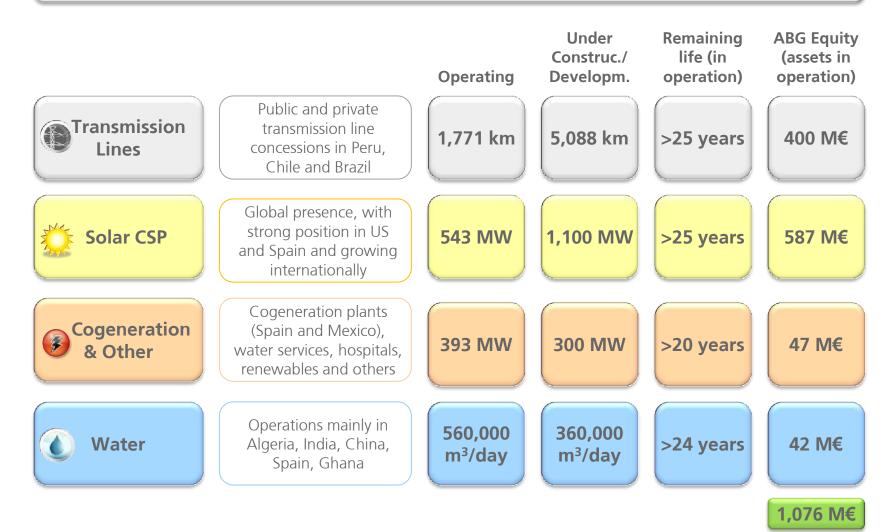
Our Business Model for Concessions



Our Concessions going forward

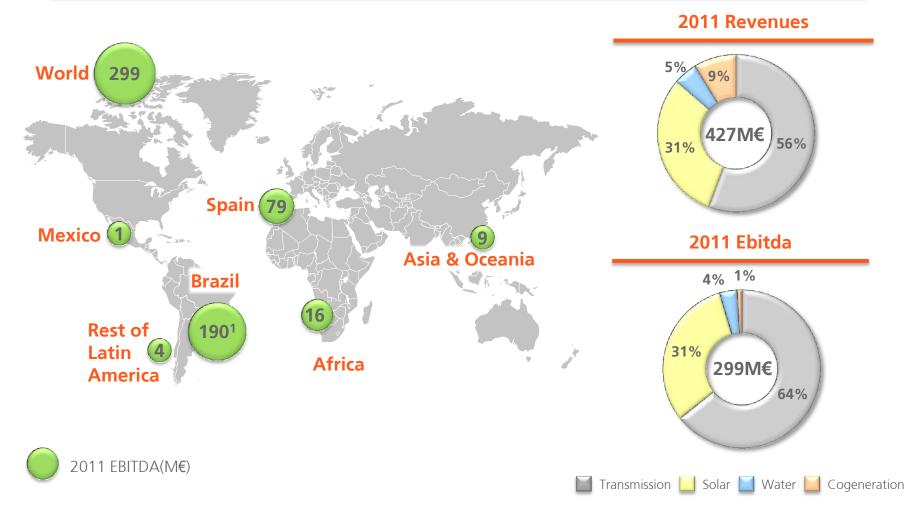


Abengoa owns a young and wide range portfolio of concession-type infrastructure assets both in operation and under construction



Our Portfolio of Concessions Today

And are already generating income through long-term take or pay contracts and power purchase agreements



(1) 26M € excluding EBITDA from projects sold to Cemig





Our Portfolio of Concessions today



Our Business Model for Concessions



Our Concessions going forward



Bringing an extra dimension to our integrated business model



A response to our customer demands for integrated solutions

Allows Abengoa to capture a larger share of the value chain profit

Provides greater revenue and earnings visibility



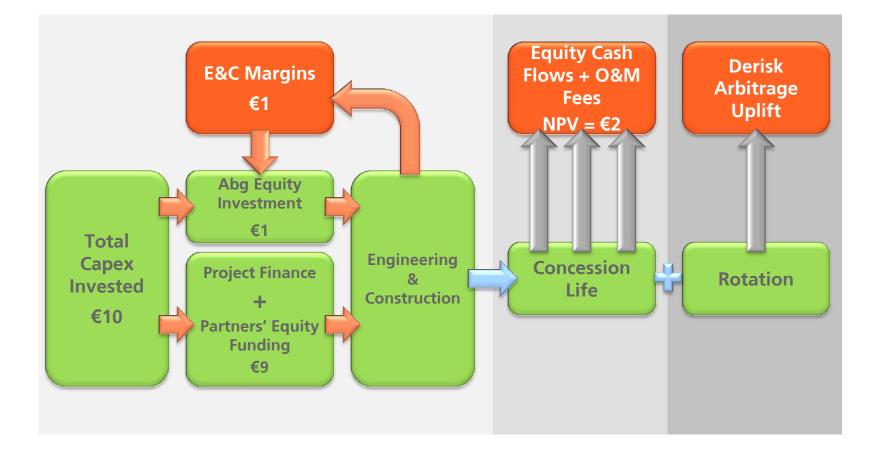
Generates over time stable cash flows supporting nonrecourse debt as well as progressive dividend policy

Enables to maximize returns for shareholders by rotating de-risked assets



Our Business Model for Concessions

The integrated model allows to generate incremental value along the whole project cycle, with limited downside risk



Our Business Model for Concessions (1) Development and construction

Financial discipline in the investment phase is ensured by limiting equity contribution



Abengoa's **equity investment in projects is generally limited to** the amount it can recover under its **E&C margin**. This rule is strictly applied to any new concession projects

> Abengoa's E&C expertise **limits** construction risk

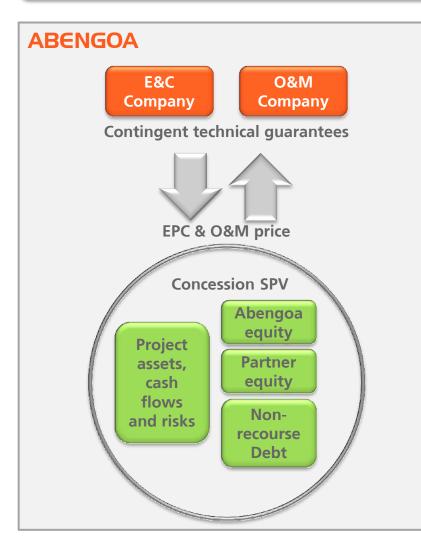
Commitment to **invest only when financing is in place**

Maximize third-party financing helps increase equity returns and minimize own equity contribution and risks:

- Non-recourse financing, up to 80% of investment
- Equity from partnerships

Our Business Model for Concessions (1) Development and construction

Financing of Concessions is structured through a non-recourse project finance scheme that ring-fences the project from Abengoa



Concession projects offer **high predictability and stability of cash flows** allowing for a typical project finance structure:

- Debt sizing based exclusively on project cash flows, with DSCR in the range of 1.2-1.5x
- High leverage, up to ~8 Net Debt/EBITDA, thanks to high visibility of cash-flows

Once in operation, the **risks are ring-fenced** from Abengoa:

- No Abengoa guarantee for Senior Lenders regarding counter-party or regulatory risks
- Security package based on pledges over assets and shares of the Concession SPV only
- Contingent technical guarantees from Abengoa are capped, limited in time and, when possible, externalized through insurance

Our Business Model for Concessions (1) Development and construction

Successfully secured non-recourse financing from a diversity of leading financial institutions

	Projects	Financial Close	Facility Size and Currency
₿	Manaus	Q3 2011	800 MBRL
	Norte Brasil*	Q1 2010	295 MBRL
	Linha Verde*	Q1 2010	300 MBRL
	ATN	Q4 2010	74M \$
	ATS	Q3 2011	344 M\$
	PS10 and PS20	Q4 2006	43M € and 97M €
	Solnova 1	Q4 2007	234M €
	Solnova 3	Q1 2008	227M €
	Solnova 4	Q3 2008	217M€
	Helioenergy 1 y 2	Q2 2010	158 M€ and 158M €
	Solacor 1 y 2	Q3 2010	178 M€ and 176 M€
	Solaben 2 y 3	Q4 2010	169 M€ and 171M€
	Helios 1 y 2	Q2 2011	144 M€ and 145 M€
	Solana	Q4 2010	1,450 M\$
	Mojave	Q3 2011	1,200 M\$
	Hassi R'Mel	Q2 2007	253M €
7	Cogener. Pemex	Q2 2010	460 M\$
	Skikda	Q3 2005	84M\$
	Tlenclem	Q2 2007	233 M\$
	Tenes	Q3 2008	185 M\$

Q3 2009

880 MRMB



*Facility size refers to bridge loan amount

Quingdao

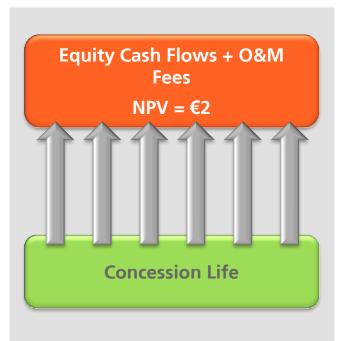
Our Business Model for Concessions (1) Development and construction

Successfully raised equity from leading partners

Partner	Date	Locati	on	Project Type / Size	Partner's equity
Total Masdar ()	May 2010		Abu Dhabi	100 MW trough plant	80%
e.on	Nov. 2009		Spain	2x50 MW trough plants	50%
Eletrobras	May, 2008		Brazil	3 Transmission lines (one in DC)	49%
ONEAL New Energy Algeria	Jan. 2007		Algeria	150 MW solar-combined cycle hybrid plant (20 MW parabolic trough	34%
TOCHU	Dec. 2010		Spain	2x50 MW trough plants	30%
JGC	Sept. 2010		Spain	2x50 MW trough plants	26%
ծ Santander	April 2012		USA	280 MW trough plant	22%

Our Business Model for Concessions (2) Operational phase

Value creation through the operation and ownership of selected assets



Profitable assets: investment decisions based on standalone concession returns (target 10-15% equity IRR)

Recurrent long-term revenues with credit worthy counterparties (PPA, tariff, etc...), limiting risk

High cash flow generation derived from strong EBITDA margins (up to 80%) and low maintenance capex requirements

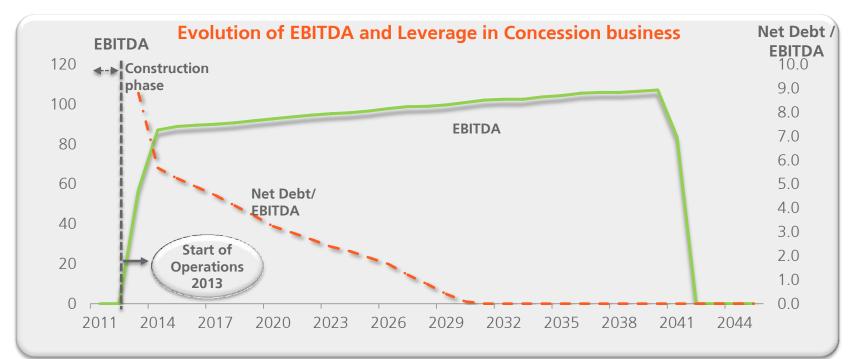
Enables **further development of** the underlying **technologies,** retrofitting into E&C capabilities

Further development of O&M capabilities

Our Business Model for Concessions (2) Operational phase

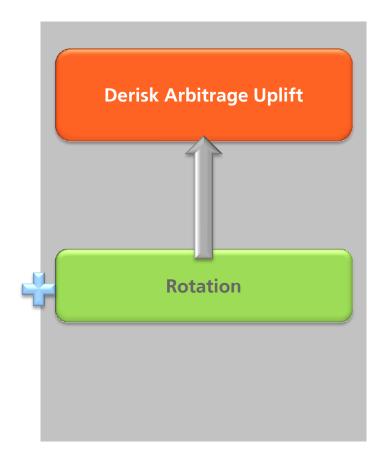
Natural deleverage once in operation

- Good quality of cash-flows and assets of the project allow for high initial leverage
 - Mostly investment grade counterparty risk
- Continuous reduction of leverage, as a result of (i) high EBITDA generation and (ii) pre-agreed debt service, matching the project cash-flow generation profile
- No refinancing risk for the sponsor thanks to long-term project finance contracts



Our Business Model for Concessions (3) Asset rotation

Rotating assets allows to recycle capital and increase returns

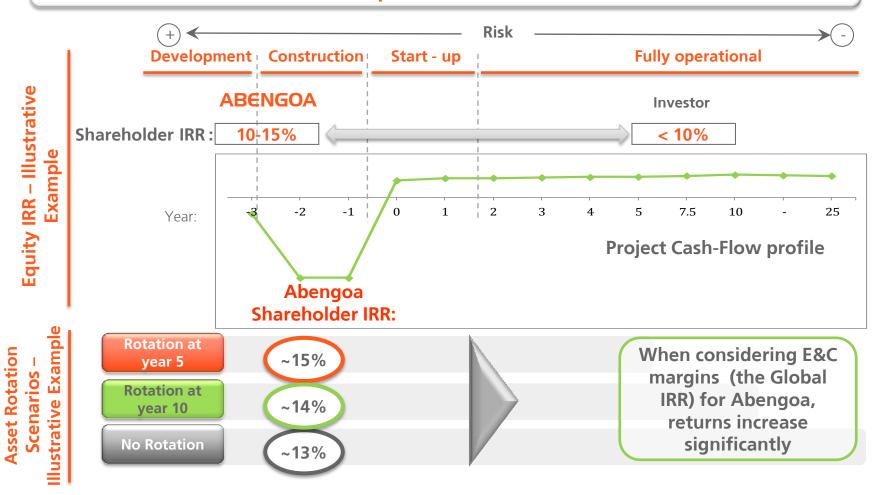


Abengoa considers a **strategic priority** rotation of assets once construction and operational/performance risks are mitigated

Rotation strategy is **opportunistic**, selecting the best moment to execute a transaction for each asset:

- 1. Finding the **best timing** to capture the de-risk arbitrage based on the life cycle of the project
- 2. Being able to maximize current market valuations
- 3. Always considering the **expansion strategy of the business** in terms of:
 - **Geography**: Do we need to keep a critical mass of concessions in a particular market to win new contracts?
 - Technology: Can we improve the value creation potential of the concession through technology improvements if we keep (or control) the asset?

Asset rotation when the risks of the projects have decreased from an investor point of view



Our Business Model for Concessions (3) Asset rotation

Delivery of Abengoa's rotation strategy with high returns on divestments

ETIM & ETEE / Oct 2010

- ✓ Sale of 25% stake in a 787km transmission line to State Grid International
- ✓ Cash proceeds of 90 M€

121% Global IRR for Abengoa

Subholding Unisa 1 / June 2011

✓ Sale of 50% sub-holding including STE, ATE, ATE II and ATE III totalling 2,132km of transmission lines to TAESA, subsidiary of CEMIG

✓ Cash proceeds of 343 M€

18% Global IRR for Abengoa

NTE / June 2011

- ✓ 100% sale of Nordeste Transmissora de Energia (NTE), 386km transmission line to TAESA, subsidiary of CEMIG
- ✓ Cash proceeds of 139 M€

35% Global IRR for Abengoa

Subholding Unisa 2 / March 2012

- ✓ Sale of remaining 50% stake in the sub holding
- ✓ Cash proceeds of 376¹ M€

28% Global IRR for Abengoa¹







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Our Concessions going forward



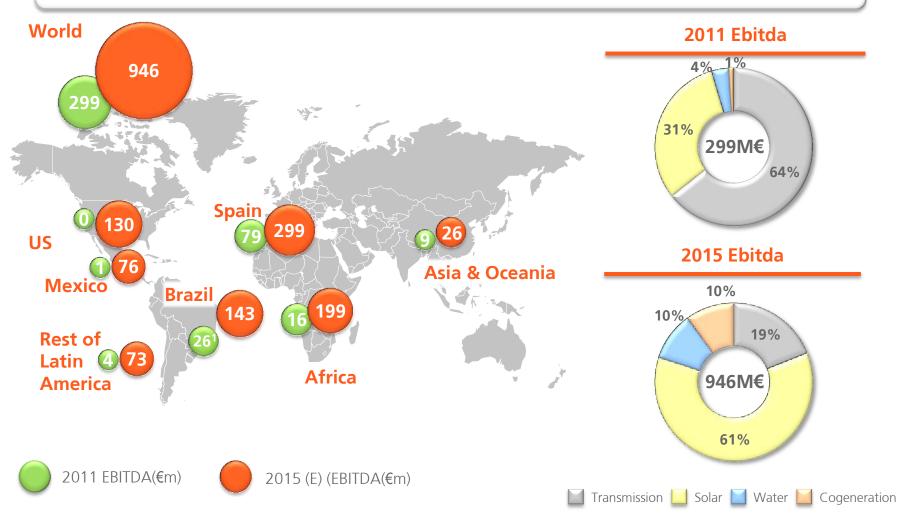
Large portfolio of selected assets once our capex plan is completed



(1) Net assets calculated as gross assets less accumulated D&A

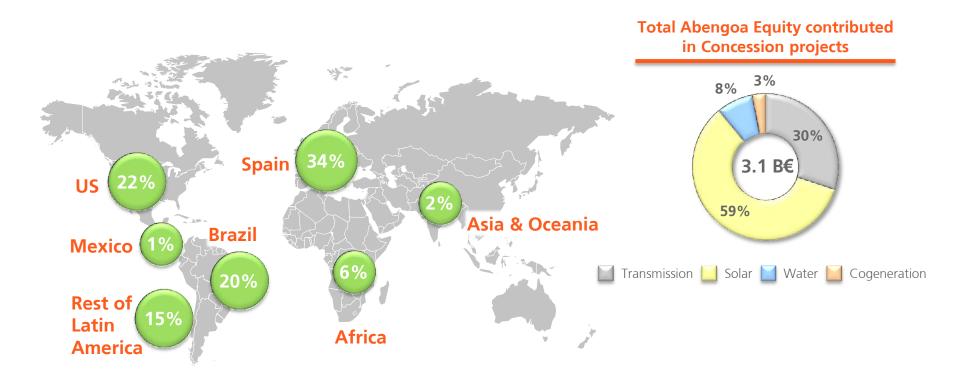
Our Concessions going forward

Building a diversified portfolio both in terms of geography and sector



Our Concessions going forward

A portfolio where Abengoa will have contributed €3.1 bn, which will become a sizeable source of cash by recycling this capital through asset rotation





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ABENGOA Thank you!

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