



ABENGOA

Technology: Engine of Growth

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Analyst & Investor Day

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R&D: the engine of growth

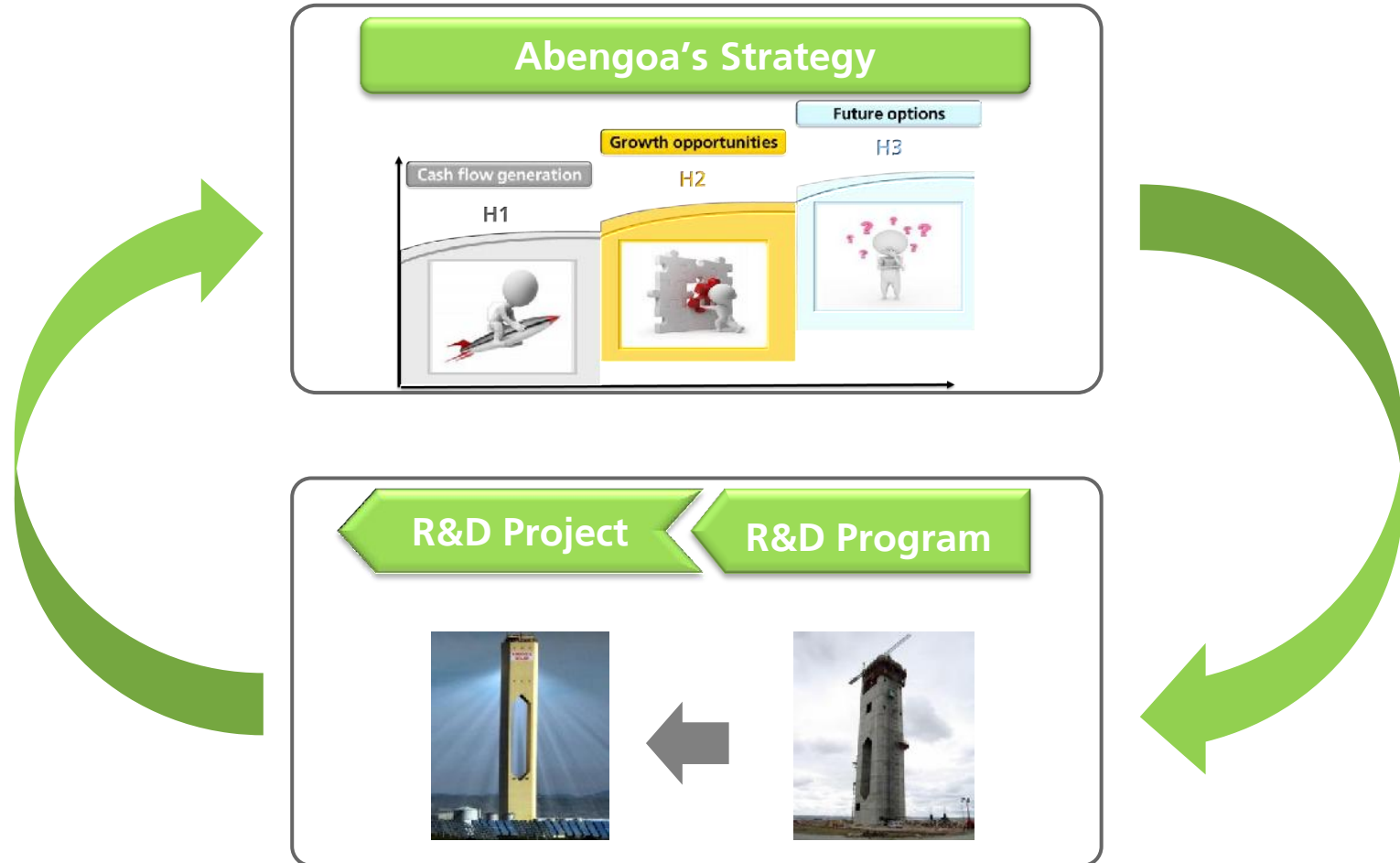
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Discipline in R&D management

3

From cutting edge research to Innovation

R&D is Abengoa's engine of growth



R&D allows to create a technological competitive advantage

Business Units



ABENGOA
RESEARCH



R&D



Technology
Leadership



Competitive
Advantage



1

R&D: the engine of growth

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Discipline in R&D management

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From cutting edge research to Innovation

Efficient R&D management is critical to improve decision making

R&D identification

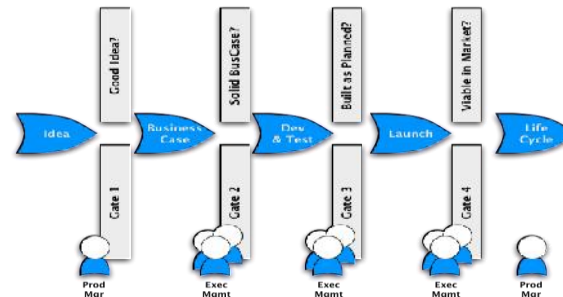
- Internal procedures
- Set **objectives by technology**
- **Technical surveillance information**
- **Technical and economical viability**

R&D project management

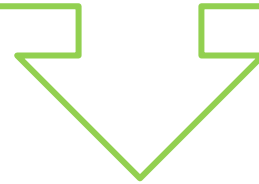
- **Stage-Gate approach**
- ✓ Identification of opportunities
- ✓ **Preliminary research and state of the art analysis**
- ✓ **Business plan**
- ✓ **Pilot / Demo plant**
- ✓ **Commercialization**

R&D valuation

- **Qualitative valuation:**
 - ✓ Strategic Fit
 - ✓ Risks
 - ✓ Market attractiveness
- **Quantitative valuation:**
 - ✓ Business model
 - ✓ Market scenarios
 - ✓ Technological risk



More than 700 people working for R&D have developed proprietary and proven technology through more than 190 patents



Research
<ul style="list-style-type: none">▪ Create knowledge▪ Breakthrough▪ Future options

+

Development
<ul style="list-style-type: none">▪ New technologies design, development and demonstration▪ High-level technical assistance

+

innovation
<ul style="list-style-type: none">▪ Product improvement▪ Process optimization

1

R&D: the engine of growth

2

Discipline in R&D management

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From cutting edge research to Innovation

Abengoa's Technology Goals

	 Solar	 2nd Generation Bioethanol	 Water
Goal	Be competitive with CCGT in 2020	Be competitive with \$70/barrel in 2-3 years	Reduce energy consumption up to ~0.6 kWh/m ³
Middle steps	<ul style="list-style-type: none"> Phase I: Reduce costs and improve efficiencies in CSP Phase II: Superheated tower Phase III: Solugas 	<ul style="list-style-type: none"> Phase I: Demonstration plant Phase II: Hugoton+ enzymes development Phase III: Large scale plants+ yield improvement + reduced capex per litre 	<ul style="list-style-type: none"> Phase I: Reduce reverse osmosis energy consumption Phase II: Direct Osmosis Phase III: Integration with renewable energy
Patents	107	45	17



Tower: superheated steam

The superheated tower technology has already been proven at pilot scale

R&D

- Develop a new technology
- Superheated steam

Pilot projects

- Pilot plant built
- Operation over 2 years (2009 - 2011)
- Learning and feedback for commercial design

Commercial projects

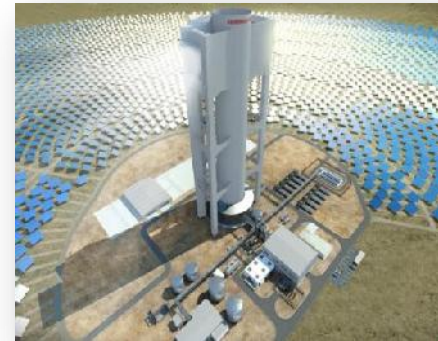
- Engineering ready
- Offering commercially superheated plants of several sizes



Solúcar R&D Center



Eureka



Khi Solar One PS50

Solar Tower Patents: 26

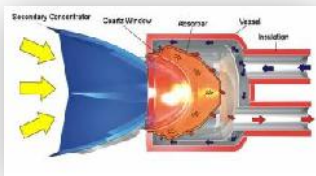


Tower: gas

Abengoa is developing a new concept: Solugas

R&D

- Higher temperatures: around 1000 °C
- New receivers
- Turbine design



Solugas Turbine

Pilot projects

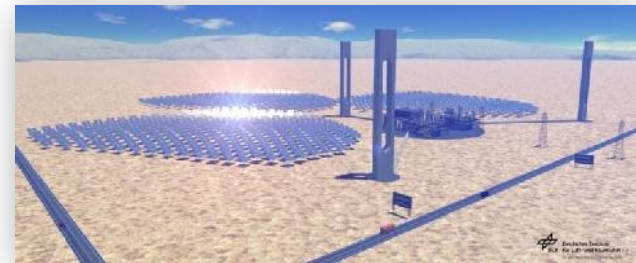
- Building the pilot plant (800°C)
- In operation by Q2-2012



Solugas Pilot Plant

Commercial projects

- Analysis of the different plant configurations



Solugas Tower

Solugas Patents: 4



CCP: 3rd Generation Trough

Abengoa is developing the next generation technology for troughs

R&D

- New larger aperture trough collector and new optics
- Developing receiver and interconnection technology

Pilot projects

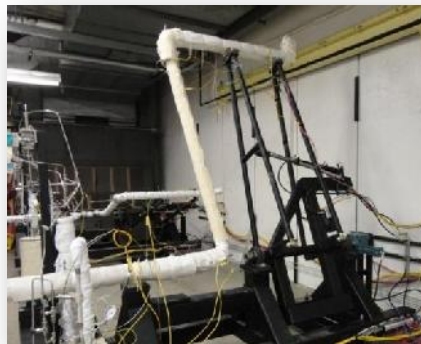
- New high temperature fluids
- Molten-salt component testing laboratory
- Direct Steam Generation (DSG) pilot plant in operation for more than one year

Commercial projects

- Basic engineering completed for commercial DSG plant
- >25% cost reduction over current HTF plants
- Low costs, efficient and dispatchable TES



Large Aperture Trough



New Fluids Test Lab



MS 140

Trough Patents: 33



Enzymatic hydrolysis

Proprietary 2G bioethanol producing technology from lignocellulosic raw material



- Develop technology at pilot scale

- Demonstration plants, York (EEU) and Salamanca (Spain)
- Salamanca capacity : **5 MI/yr**

- Continues yields improvement, reaching commercial level, **95 MI/yr** (Hugoton)

Time Frame	2009	2011	2014
Enzyme price (USD/Kg cocktail)	1	0.8	0.6
Enzyme productivity (g/Kg broth)	40	70	80
Enzyme dosing (mg/g cellulose)	30	20	10
Glucan to ethanol yield (gal/kg)	0.23	0.24	0.25
Enzyme Contribution (USD/gal ethanol)	3.29	0.95	0.30
% Cost Reduction		↓70%	↓70%



Salamanca



Hugoton

Enzymatic Hydrolysis Patents: 14



Remineralization

R&D

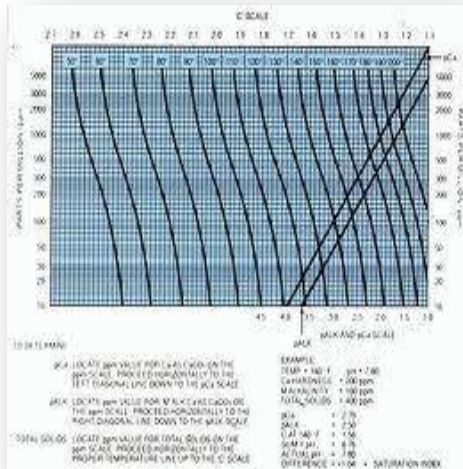
- Concentration limits
- Chemical reaction kinetics
- Filtration modes

Pilot projects

- Pilot plants
- Filtration units

Commercial projects

- Engineering developed for several sizes
- Operation in Qingdao plant
- Product water turbidity < 0,2 NTU (potable waters turbidity 1 to 5 NTU)



Remineralization Patents: 1

Abengoa's future technologies



Waste to biofuel

- **Be competitive on bioproducts**
 - Build a bioplastic pilot plant
 - Build a MSW-to-Biofuel plant



Energy Crops

- **Sustainable energy crops with genetic biomass traceability**
 - Develop biotech prototypes
 - Pilot-scale plantations for pellets production



Sea Power

- **Be competitive with wind offshore (~15 c€/kWh)**
 - Research on different technologies, as point absorber



Hydrogen

- **Develop cogeneration plants with fuel cells**
 - Build a 300 kW plant with MCFC technology at CPA



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Thank you!

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